



Meeting	Cabinet
Date and Time	Wednesday, 22nd January, 2025 at 9.30 am.
Venue	Walton Suite, Guildhall, Winchester and streamed live on YouTube at www.youtube.com/winchestercc .

Note: This meeting is being held in person at the location specified above. Members of the public should note that a live video feed of the meeting will be available from the council's YouTube channel (youtube.com/WinchesterCC) during the meeting.

A limited number of seats will be made available at the above named location however attendance must be notified to the council at least 3 working days before the meeting. Please note that priority will be given to those wishing to attend and address the meeting over those wishing to attend and observe.

AGENDA

PROCEDURAL ITEMS

- 1. Apologies**
To record the names of apologies given.
- 2. Membership of Cabinet bodies etc.**
To give consideration to the approval of alternative arrangements for appointments to bodies set up by Cabinet or external bodies, or the making or terminating of such appointments.
- 3. Disclosure of Interests**
To receive any disclosure of interests from Councillors or Officers in matters to be discussed.
Note: Councillors are reminded of their obligations to declare disclosable pecuniary interests (DPIs), other registerable interests (ORIs) and non-registerable interests (NRIs) in accordance with the Council's Code of Conduct.
- 4. To note any request from Councillors to make representations on an agenda item.**
Note: Councillors wishing to speak address Cabinet are required to register with Democratic Services three clear working days before the meeting (contact: democracy@winchester.gov.uk or 01962 848 264). Councillors will normally be invited by the Chairperson to speak during the appropriate item (after the Cabinet Member's introduction and questions from other Cabinet Members).



BUSINESS ITEMS

5. Public Participation

– to note the names of members of the public wishing to speak on general matters affecting the District or on agenda items (in the case of the latter, representations will normally be received at the time of the agenda item, after the Cabinet Member's introduction and any questions from Cabinet Members).

NB members of the public are required to register with Democratic Services three clear working days before the meeting (contact: democracy@winchester.gov.uk or 01962 848 264).

Members of the public and visiting councillors may speak at Cabinet, provided they have registered to speak three working days in advance. Please contact Democratic Services **by 5pm on Thursday 16 January 2025** via democracy@winchester.gov.uk or (01962) 848 264 to register to speak and for further details.

6. Minutes of the previous meeting held on 11 December 2024 (Pages 5 - 8)

7. Leader and Cabinet Members' Announcements

8. Parking and access programme – review and 25/26 works (Pages 9 - 30)

Key Decision (CAB3488)

9. To note the future items for consideration by Cabinet as shown on the February 2025 Forward Plan. (Pages 31 - 38)

All of the Council's publicly available agendas, reports and minutes are available to view and download from the Council's [Website](#) and are also open to inspection at the offices of the council. As part of our drive to minimise our use of paper we do not provide paper copies of the full agenda pack at meetings. We do however, provide a number of copies of the agenda front sheet at the meeting which contains the QR Code opposite. Scanning this code enables members of the public to easily access all of the meeting papers on their own electronic device. Please hold your device's camera or QR code App over the QR Code so that it's clearly visible within your screen and you will be redirected to the agenda pack.

Laura Taylor
Chief Executive



14 January 2025

Agenda Contact: Nancy Graham, Senior Democratic Services Officer
Tel: 01962 848 235, Email: ngraham@winchester.gov.uk

**With the exception of exempt items, Agenda, reports and previous minutes are available on the Council's Website www.winchester.gov.uk*

CABINET – Membership 2024/25

Chairperson: Councillor Tod (Leader and Asset Management)

Councillor	- Cabinet Member
Cutler	- Deputy Leader and Cabinet Member for Finance and Performance
Becker	- Cabinet Member for Community and Engagement
Learney	- Cabinet Member for Climate Emergency
Porter	- Cabinet Member for Place and Local Plan
Thompson	- Cabinet Member for Business and Culture
Westwood	- Cabinet Member for Housing

Quorum = 3 Members

Corporate Priorities:

As Cabinet is responsible for most operational decisions of the Council, its work embraces virtually all elements of the Council Strategy.

Public Participation at meetings

Representations will be limited to a maximum of 3 minutes, subject to a maximum 15 minutes set aside for all questions and answers.

To reserve your place to speak, you are asked to **register with Democratic Services three clear working days prior to the meeting** – please see public participation agenda item below for further details. People will be invited to speak in the order that they have registered, subject to the maximum time period allowed for speaking not being exceeded. Public Participation is at the Chairperson's discretion.

Filming and Broadcast Notification

This meeting will be recorded and broadcast live on the Council's website. The meeting may also be recorded and broadcast by the press and members of the public – please see the Access to Information Procedure Rules within the Council's Constitution for further information, which is available to view on the [Council's website](#). Please note that the video recording is subtitled but you may have to enable your device to see them (advice on how to do this is on the meeting page).

Disabled Access

Disabled access is normally available, but please phone Democratic Services on 01962 848 264 or email democracy@winchester.gov.uk to ensure that the necessary arrangements are in place.

Terms Of Reference

Included within the Council's Constitution (Part 3, Section 2) which is available [here](#)

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CABINET

Wednesday, 11 December 2024

Attendance:

Councillors
Tod (Chairperson)

Cutler
Becker
Learney

Porter
Thompson
Westwood

Members in attendance who spoke at the meeting

Councillors Horrill and Lee

[Video recording of this meeting](#)

1. **APOLOGIES**

There were no apologies received.

2. **MEMBERSHIP OF CABINET BODIES ETC.**

There were no changes to be made.

3. **DISCLOSURE OF INTERESTS**

Councillors Porter and Tod declared personal (but not prejudicial) interests in respect of various items on the agenda due to their roles as County Councillors.

4. **PUBLIC PARTICIPATION**

Julian Perkins and Ian Tait spoke during public participation as summarised briefly below.

Julian Perkins

He referred to comments made at previous Cabinet meetings regarding the condition of the public toilets at Abbey Gardens and Market Lane, Winchester. He acknowledged that the condition of the Market Lane conveniences had improved due to the works funded by the council, but highlighted a number of issues that remained with the disabled facilities toilets. Noting that some difficulties were due to the council not owning the Market Lane building, he suggested that the council seek to build new toilet facilities on land that it did own and possibly charge a small fee to support upkeep.

Councillors Thompson and Tod responded to the comments made by Mr Perkins including outlining the further improvements that had already taken place and were scheduled for public toilets across the district. In addition, officers would arrange to meet Mr Perkins at the Market Lane facilities to discuss his specific points if he wished.

Ian Tait

He referred to the government's recent announcement to deliver 1.5 million new homes over the next five years. He emphasised the size of the Winchester district and the potential capacity for a large number of homes to be built, particularly at a higher density. He asked whether the council would support the challenge to deliver the required number of new housing.

Councillor Tod responded to the comments made including highlighting that the details of the revised National Planning Policy Framework (NPPF) were not yet known and the council's Local Plan detailed proposals for the delivery of new homes.

5. **MINUTES OF THE PREVIOUS MEETING**

RESOLVED:

That the minutes of the previous meeting held on 20 November 2024 be agreed as a correct record.

6. **LEADER AND CABINET MEMBERS' ANNOUNCEMENTS**

Councillor Porter announced that an Inspector had now been appointed to undertake the independent examination of the council's Local Plan early in the new year (exact dates to be advised).

7. **COUNCIL PLAN 2025-30**
(CAB3480)

Councillor Tod introduced the report and outlined the priorities within the Council Plan 2025 – 2030.

At the invitation of the Leader, Councillors Lee and Horrill addressed Cabinet as summarised briefly below.

Councillor Lee

Councillor Lee raised a number of detailed points and suggestions in relation to the proposed plan, as well as its future implementation and performance monitoring. He queried when the results of the residents' survey would be available to all councillors.

Councillor Horrill

Councillor Horrill thanked Cabinet for consulting on the draft plan with a wide range of committees and partners. She also requested the full results of the residents' survey be made available to councillors. She made a

number of other points, typographical updates and suggestions in relation to the plan itself.

Councillor Tod and other Cabinet members responded to the comments made, including emphasising that the Plan was a strategic level document rather than a detailed delivery plan.

It was proposed that the Leader be granted delegated authority to make any necessary minor amendments to the Plan prior to consideration by Council. This was agreed as set out in the second resolution below.

Cabinet agreed to the following for the reasons set out in the report and outlined above.

RECOMMENDED (TO COUNCIL):

1. That the Council Plan 2025 -2030 be adopted with effect from 1 April 2025.

RESOLVED:

2. That authority be delegated to the Leader, in consultation with the Chief Executive, to make any necessary minor amendments and typographical corrections to the Plan prior to consideration at Council.

8. FUTURE ITEMS FOR CONSIDERATION BY CABINET

It was clarified that the HRA budget report would be submitted to February Cabinet, but not Cabinet Committee: Housing, prior to consideration at full Council.

RESOLVED:

That the list of future items as set out in the Forward Plan for January 2025 be noted.

The meeting commenced at 9.30 am and concluded at 10.55 am

Chairperson

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REPORT TITLE: PARKING AND ACCESS PROGRAMME – REVIEW AND 25/26 WORKS

22 JANUARY 2025

REPORT OF CABINET MEMBER: Cllr Kelsie Learney

Contact Officer: Campbell Williams Tel No: 01962 848276 Email cawilliams@winchester.gov.uk

WARD(S): ALL WARDS

PURPOSE

The proposed Parking and Access Improvement Programme for 2025/26 and an indicative programme for 2026/27 directly support the Council priority of supporting a vibrant local economy and the enhanced focus on pride in place. The aim of the programme is to enhance the customer experience, improving accessibility, safety and signage while improving air quality and reducing carbon.

The programme consists of both capital and revenue expenditure and is part of the Council's Asset Management Plan and delivery of the Parking and Access Strategy across the whole district.

The programme supports the City of Winchester Movement Strategy which recognises the importance of parking provision to help manage traffic movements through the city and, as part of this objective, the need for additional park and ride provision has been identified. Parking management is also a tool to support wider traffic management which enables us to address the Climate Emergency and improve air quality.

The report also covers progress made in the 2024/25 programme for maintaining and improving parking assets and sets out additional proposals for maintenance and enhancement of car and cycle parking for 2025/26 and beyond including proposals for digital transformation and customer service improvements in relation to parking services.

This report also considers and seeks approval for one matter regarding car park design at Middle Brook Street car park in Winchester as part of an overall improvement to the customer experience at that site.

RECOMMENDATIONS:

1. Subject to Full Council approval of the Budget and Capital Investment Strategy in February 2025, approve expenditure of £1,180,000 for the car park major works programme 2025/26 as outlined in appendix A.
2. That Cabinet note that the expenditure plans contained within this report exhaust the resources currently available, therefore requiring additional resources to be set aside in the 2025/26 budget.
3. Delegate to the Head of Programme – Place, in consultation with the Corporate Head of Asset Management and Cabinet Member for Climate Emergency, authority to make minor adjustments to the programme in order to meet maintenance and operational needs of the car park service throughout the year, as required, and procure works as set out in this report.
4. Agree to convert Middle Brook Street car park from “pay on foot” to “pay and display”.

IMPLICATIONS:

1 COUNCIL PLAN OUTCOME

- 1.1 Tackling the Climate Emergency and Creating a Greener District:
- 1.2 Investment in the Council's Park and Ride offering, through improved infrastructure, safety and reduced anti-social behaviour will make these a more attractive parking option for visitors, reducing the air pollution in the city centre. Upgrading our payment machines enables car parks to become "pay by plate" the benefits of which are ticketless car parks and more reliable machines. This, in conjunction with removing cash-only machines, will mean car parks have a smaller carbon footprint from a drastic reduction of paper consumption, and fewer cash collection and maintenance visits.
- 1.3 Vibrant Local Economy
- 1.4 Investment in car park infrastructure and security helps improve customer experience and accessibility when visiting the district, supporting local businesses by encouraging visitors and increasing the attractiveness of its High Streets.
- 1.5 Living Well
- 1.6 Continued improvement to the Council's CCTV network and investment in anti-social behaviour prevention helps create public spaces where people feel safe and secure, whilst properly maintaining these spaces also ensures they are attractive. Further investment in cycle parking facilities will also help to promote active travel throughout the district.
- 1.7 Your Services, Your Voice
- 1.8 The programme will continue to follow all Council procurement and project management processes to ensure good value for money is being obtained. Projects within the programme are being regularly reviewed to ensure that they continue to produce the desired outcomes within agreed budgets. Where identified, collaboration and communication plans will be developed.

2 FINANCIAL IMPLICATIONS

- 2.1 The total programme of works identified in this report amounts to £1.780m in 2025/26.
- 2.2 Of the total programme, approval for expenditure is sought for £1.18m in 2025/26. The proposed works will be funded from the car parks property earmarked reserve.
- 2.3 The balance of this reserve as of 31 March 2024 was £2.038m with a projected balance at 31 March 2025 of £1.221m. The proposed programme and taking into account the current revenue contribution into the reserve of

£0.15m per annum, would leave the reserve almost exhausted during 2025/26 and in deficit should planned expenditure in 26/27 be committed. This would also leave no contingency for any currently unplanned works. Additional funding is therefore needed in order to maintain current medium term plans and also ensure sufficient contingency is available for unplanned works.

- 2.4 The items in section 13.2 are significant works and are subject to separate business cases and approvals. Further detail is provided in the supporting information below.
- 2.5 Investing in parking and access infrastructure seeks to encourage parking behaviour in accordance with strategy objectives and will help to reduce the rising costs of management of our facilities. This is an important component in implementing our Parking and Access Strategy across the District and will, in addition, help to prevent any claims against the Council resulting from accidents or other incidents in car parks.

3 LEGAL AND PROCUREMENT IMPLICATIONS

- 3.1 Under section 1 of the Localism Act 2011, the Council has the power to undertake any activity a normal person could undertake, for the benefit of the authority, its area or persons resident or present in its area. The Council is satisfied it has the enabling power(s) to procure and award a contract for works, goods or services following a compliant procurement exercise.
- 3.2 The Council has an obligation as a best value authority under section 3 of the Local Government Act 1999 to “make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness” together with a duty of care to the public to ensure that both the car parks and park and ride facilities are safe to use and maintained in a condition that is fit for purpose. It is considered by officers that the proposed programme assists the Council to meet these requirements.
- 3.3 Any procurement for works, goods and services will be in line with the Council’s Contract Procedure Rules and applicable legislation and subsequent contracts managed in-line with the Council’s Contract Management Framework.

4 WORKFORCE IMPLICATIONS

- 4.1 The majority of works will be managed or delivered ‘in house’ by the Council’s Parking, Estates, Special Maintenance and Transport and Engineering Teams. Delivering the programme of work included in this report will require officer time to plan, organise and to implement.

5 PROPERTY AND ASSET IMPLICATIONS

- 5.1 Works are in line with the Council’s Asset Management Programme and reflect the operation of Council car parks.

6 CONSULTATION AND COMMUNICATION

- 6.1 The proposals in this paper are as set out in the Winchester Movement Strategy and the Parking and Access Strategy and reflect the consultation results of both. The Parking and Access Strategy was agreed by Cabinet on 11th March 2020 and the Winchester Movement Strategy was approved by Cabinet on 20th March 2019.
- 6.2 Where major works are undertaken, local ward councillors will be consulted before works begin.

7 ENVIRONMENTAL CONSIDERATIONS

- 7.1 Environmental considerations have informed the programme in terms of delivering measures which will help to reduce our carbon footprint in line with the Climate Emergency declaration and commitment to improve air quality in Winchester particularly in respect cycle parking, park and ride provision and pay machines upgrades to allow for ticketless parking.
- 7.2 Whilst not committing to additional expenditure the council will continue to explore opportunities to expand the electric vehicle charger network with commercial partners.

8 PUBLIC SECTOR EQUALITY DUTY

- 8.1 An Equality Impact Assessment has been undertaken in relation to the overall programme of works set out in appendix B of this report. Individual actions which may have an impact on equality matters will be assessed on a case by case basis.

9 DATA PROTECTION IMPACT ASSESSMENT

- 9.1 All new projects will note and adhere to any requirements regarding Data Protection and GDPR, both internal and external, and with the recommendations of the data impact assessment.

10 RISK MANAGEMENT

- 10.1 Risks are set out below.

Risk	Mitigation	Opportunities
Financial Exposure - failing to have safe and well managed car parks and reliable /working parking machines that give customers a range of payment options, may	Investment in replacing machines each year has taken place, and this has enabled customers in all car parks to have a range of payment options and ensured that customers	Creates efficiencies and delivers customer aspirations enhancing the Council's reputation.

result in loss of income and detrimentally effect the implementation of the Parking & Access Strategy	are able to make payment. It also means that the Council's parking stock is Payment Card Industry ['PCI'] compliant and will help to assist in achieving Digital Transformation Projects. Continuing investment in car park maintenance also reduces the likelihood of insurance claims.	
Exposure to challenge – failing to communicate with relevant stakeholders and follow the correct processes could lead to challenge and delay projects.	Ensure that all financial and procurement processes are followed, and that in-depth stakeholder analysis is completed to ensure good communication at all levels.	Continue to iterate on existing processes and capture lessons learnt to ensure future efficiencies and prevent recurring mistakes.
Innovation – failing to ensure all options are explored. This may lead to less efficient options being developed and impact budget and officer time.	Ensure that effective supplier engagement is completed so that all options are understood, and the best chosen in the given circumstance.	Better, more efficient, options may be identified.
Reputation – failing to maintain car parks, provide effective payment facilities, and CCTV coverage could negatively impact the Council's image and customer safety.	Continued investment in payment machines and CCTV network, and proactive and reactive car park maintenance to ensure they remain safe and fit for purpose.	Improved value and satisfaction from services. Opportunity to work with local stakeholders to implement improvements that better directly benefit them.
Achievement of outcome – failing to ensure that proposed works achieve the desired outcome.	Ensure that projects within the programme are regularly reviewed during and after the project. Make sure projects are properly handover so that outcomes are realised.	If outcomes are not achieved, capture lessons learnt so that the reason can be better understood and mitigated in future.
Property - failing to maintain Council property in an attractive and safe	Continued inspection and associated investment to address defects means	Opportunities to explore new technology in areas such as energy efficient

condition may lead to complaints, reduced usage and claims against the Council.	that car parks remain fit for purpose and are safe.	lighting, emissions reductions and new build facilities and reduce costs whilst including measures, which address the Climate Emergency.
Community Support - Poor car parking will undermine confidence in the Council to support its communities.	Maintain and improve the parking and access offer.	Utilise cashless payment facilities which offer significant benefits to customers and the council.
Timescales – As identified in the Parking & Access Strategy plan.	N/A	N/A
Project capacity - Inadequate resources result in a failure to deliver projects and impacts of over running.	Additional staff employed to deliver projects where needed. Proposals have been assessed against available resources.	Use car parking reserve to fund officer post to enable delivery of workload.
Other	N/A	N/A

11 SUPPORTING INFORMATION:

- 11.1 The Parking and Access strategy is publicly available on the parking pages of the council's website. [Winchester Parking and Access strategy](#)

The Parking and Access Strategy was formulated alongside the Winchester Movement Strategy (WMS) to ensure it contributes to its core priorities of reducing city centre traffic, supporting healthier lifestyle choices and providing investment in infrastructure to support sustainable growth.

- 11.2 This parking and access improvement programme sets out the spending plans for 2025/26 incorporating both capital and revenue costs. It consists of a variety of works including building improvements; maintenance and equipment replacement; car park resurfacing and improvements; future parking provision; new software solutions to improve efficiency and deliver customer expectations, as well as improvements to reduce the Council's carbon footprint. These include improving cycle parking across the district catering for different types of bicycles and the needs of different areas. These improvements have been informed by consultation with key stakeholders and is being planned and delivered in partnership with the County Council and Town and Parish Councils. A further joint project with the County Council is the development of Local Cycling and Walking Improvement Plans for Winchester and the remaining part of the district. The plan for the rest of the district is being developed with key input from stakeholders and should be ready in draft form later this year.

- 11.3 The programme set out in this report includes expenditure proposals for 2025/26 and an indicative programme for 2026/27. For 2025/26 the total proposed programme including any carry forwards amounts to £1,780,000.
- 11.4 of which £1,440,000 is classified as capital expenditure and £340,000 as revenue expenditure.
- 11.5 The programme set out in detail in Appendix A reflects the current needs and priorities of the Council and helps deliver the Council Plan in terms of its sustainable transport, asset management and broader strategic objectives. In particular, this programme of works is seeking to:
- encourage a change in parking behaviour to support carbon and air quality objectives;
 - improve and maintaining health and safety;
 - deliver our general obligations for maintenance and equipment replacement in relation to its assets;
 - provide additional cycle and car parking provision where appropriate;
 - enhance digital transformation;
 - reduce the Council's energy consumption;
 - improve customer service
- 11.6 By converting Middle Brook Street car park from “pay on foot” to “pay and display” it enables the Council to continue to improve the customer experience by removing the barriers currently situated at the car park’s entrance and exit. This presents three key benefits: improving traffic flow for the one-way system, reducing maintenance, and enabling cashless payments with RingGo.

12 2024/25 Programme – Progress

12.1 As an update on works that have taken place since the previous report to Cabinet in January 2023 (CAB 3440), the following projects have been undertaken or are in the process of being completed.

12.2 The total programme for 2024/25 was £2,256,000.

Improved air quality and lower carbon	Progress
<p>Park and Ride improvements - £95,000 (c/fwd 23-24)</p> <p>Resurfacing and repair works are required in the park and ride car parks to improve usage, particularly at St Catherine’s. Following the completion of works at</p>	<p>St Catherine’s resurfacing works were completed in April 2024, with an overspend of £12,000. This overspend was due to further surface deterioration between agreement of the contract drawings</p>

Barfield, the remainder works will be carried out this year in St Catherine's.	and receiving permission from Hampshire County Council to complete the works. A second phase of works is required to complete the project, if additional budget is agreed this would be completed in 2025/26.
To continue to support cycling provision and study - £20,000	Repairs have been made to South P&R cycle shelter. Bike stands at Kingsgate and Nuns Road have expected delivery of late 24/25 or early 25/26.
Ongoing work to improve the provision of secure cycle parking and access across the district – with better provision for electric bikes, cargo bikes and improved CCTV coverage of bike parking areas.	
Improved Car Park Signage - £35,000	Tariff boards were updated to reflect the 2024 tariff increases. New signs were installed in several park and ride and central car parks. The Brooks signage is due to be updated in 2025.
There will be a need to continue improving signage, both within and directing to the car parks to ensure residents and visitors are able to take advantage of the range of tariffs and payment mechanisms available to them and to encourage use of car parks in line with the parking and access strategy.	
Development and delivery of parking and access strategy actions in the market towns - £50,000 (£25,000 c/fwd 23-24).	New payment machines have been installed in Bishops Waltham and Wickham.
To improve condition and effectiveness of the main market towns in line with parking and access plans.	
Improved lighting - £25,000	Requirements are currently being assessed.
To update and improve lighting in the park and walk car parks to support increased use during free periods	
Additional EV charging - £50,000	A new rapid EV charger was installed at the Winchester Sport and Leisure Park and is now operational
An additional rapid charging point to be installed at the Winchester Sport and Leisure Park.	
Modern Payments and enforcement	Progress
Pay machine upgrade - £150,000 (£75,000 c/fwd 23-24)	Phase 1 machine upgrade (new machines in South P&R, Bishops Waltham and Wickham, and card functionality added to all P&Rs) has been completed. Following a period of testing, phase 2 & 3 (new machines in central and park & walk car parks) are due to be installed March 25 and 25-26 respectively.
To roll out improved payment machines to reduce ongoing maintenance costs and improved customer service. On target to change the machines in some market town car parks and park and ride car parks during 2023/24.	
Upgrade to public WIFI - £20,000 (c/fwd 23-24)	Alternatives were sought due to cost and technical issues. A mobile

To enable phone payment throughout large central car parks, which in turn reduces the need for machines and cash collection at high cost. Carried over from 2023/24.	signal booster solution was identified as the best option and work is expected to begin at Tower Street Multi-Storey car park in January/February 2025. If additional budget is agreed, The Brooks and Chesil Multi-Storey car parks will be completed in 25/26.
Improved customer service - £30,000	This is due to be carried forward to 25/26, with an additional £5,000 being sought to cover any supplier cost increases.
Improvements to payment systems and associated the back office parking system.	
Accessible and safe	Progress
Chesil MS - additional CCTV - £79,000 (c/fwd 23-24)	The project has been completed. CCTV cameras were installed on every floor within Chesil Multi-Storey car park and are now fully operational.
Additional CCTV is required at the Chesil MS car park in order to extend the coverage of the cameras to support improved usage of the park and walk car parks.	
CCTV – camera review and replacement programme - £88,000	A screen expansion was procured to accommodate an increase to the network (Chesil). New cameras are planned for Abbey Gardens and the bottom of the High Street by March 25, and control room software improvements are also expected by the end of the 2024/25 financial year.
Work to undertake replacement CCTV cameras to upgrade where requirement is greatest.	
Car park repairs and remarking - £75,000	Condition surveys for other car parks are currently being considered and future works will be planned accordingly. We continue maintain and repair car parks as required throughout the year.
Responsive repair and maintenance work across the Council's car parks as required throughout the year – including improved walking routes through car parks where appropriate, and painting of car parks with anti-graffiti paint.	
Re-build of Middle Brook street car park - £250,000	Plans have been drawn up; however works have been pushed to 25/26 and linked to approval to convert Middle Brook Street car park to “pay and display” in order to enhance the overall customer experience.
The re-surfacing and re-organisation of Middle Brook street car park to improve the surface and simplify the parking and increase accessibility from all sector of the community. Subject to further engineering work	
Review of Brooks car park air handling system - £20,000	This is due to be carried forward into 25-26 subject to approval.
Undertake a specialist review of the Brooks car park air handling system to understand	

long term maintenance and replacement requirements.	
Capacity to deliver	Progress
Project Officer - £50,000	Resource in place and spending time on supporting projects set out in this programme of work.
To employ a fixed term resource to add to the parking team to enable delivery of these projects. This is the cost of 1 year's provision.	

12.3 The following major works are subject to separate previous approval:

Works subject to further approval	Progress
Upgrades to public toilets – £210,000	Chesil toilet refurbishment was completed. South, St Catherine's and Worthy Lane are all on target to be completed by the end of the 2024/25 financial year.
£200,000 was originally allocated to refurbish and improve the Chesil and Worthy Lane car park public toilets to ensure they are safe to use, reduce maintenance, reduce time when out of use, and improve the customer experience, meeting current design expectations. Following cost investigations, the budget was increased in year to £210,000 and now also includes refurbishments to the toilets at South P&R and St Catherine's P&R.	
Chesil Multi-Storey – £299,000	Fire doors were replaced, and the top floor resurfacing completed and are now fully operational.
£350,000 was approved for expenditure for the replacement of fire doors and the resurfacing of the top floor. The fire doors were replaced in 2020 at a total cost of £51,000 with the resurfacing and waterproofing of the top floor remaining.	
Chesil Multi-Storey additional works - £620,000 (£120,000 24-25)	The LED lights are due to be replaced in January 2025.
A budget of £500,000 has been allocated to replace 2 lifts in the car park which are nearing the end of their useful lives and are no longer economical to repair. In addition, a budget of £120,000 has been allocated to replace the existing LED lighting throughout in 2024/25.	Chesil lift replacement is scheduled for 27/28.
The Dean - New Alresford £1,065,000 (£600,000 24-25)	Planning has been approved. Indicative timeline: Agreement in place (i.e. land purchased) by Jan 2025 and car park to be built by early 2026.
Officers are working with the developer and the land agent to help bring forward a development at The Dean in New Alresford, including a new public car park. A planning application has been submitted and is currently being considered.	

13 2025/26 Programme – Proposed

13.1 These tables set out the proposed programme, subject to agreement for 25/26. The total programme is not subject to separate approval is budgeted at £1,180,000.

	Proposed Budget
Improved air quality and lower carbon	
St Catherines resurfacing - phase 2	
Resurfacing and repair works are required in the park and ride car parks to improve usage, particularly at St Catherine's. The first phase of works was completed in Spring 2024; however, condition was worse than anticipated and requires a second phase to be completed.	£100,000
Cycling provision and study	
Ongoing work to improve the provision of secure cycle parking and access across the District – with better provision for electric bikes, cargo bikes and improved CCTV coverage of bike parking areas.	£20,000
Improved car park signage	
There will be a need to continue improving signage, both within and directing to the car parks to ensure residents and visitors are able to take advantage of the range of tariffs and payment mechanisms available to them and to encourage use of car parks in line with the parking and access strategy. An update to the Off-Street order is also due to be complete early 2025, which will require an update of our existing tariff boards.	£35,000
VMS signage	
Work with Hampshire County Council to develop appropriate technological solution for variable message signage.	£75,000
Parking and access strategy - market towns	
To improve condition and effectiveness of parking and access in the main market towns in line with parking and access strategy plans.	£25,000
Modern Payments and enforcement	Proposed Budget
Pay machine upgrade	
To roll out improvement to payment machines and their related systems to reduce ongoing maintenance costs and improve customer service.	£80,000
Upgrade to multi-storey mobile signal	
The installation of mobile signal boosters to enable phone payment throughout The Brooks and Chesil multi-storey car parks, which in turn reduces the need for machines and cash collection at high cost.	£40,000
Improved customer service (includes £30,000 c/fwd)	
Improvements to payment systems and associated the back office parking system.	£35,000
Accessible and safe	Proposed Budget
CCTV – Camera review and replacement programme	
Work to upgrade our existing CCTV infrastructure, cameras and systems where the requirement is greatest.	£100,000

Car park repairs and remarking	
Responsive repair and maintenance work across the Council's car parks as required throughout the year – including improved walking routes through car parks where appropriate.	£75,000
Re-build of Middle Brook street car park (c/fwd)	
The re-surfacing and re-organisation of Middle Brook street car park to improve the surface and simplify the parking and increase accessibility from all sector of the community. Subject to further engineering work	£250,000
Review of Brooks car park air handling system (c/fwd)	
Undertake a specialist review of the Brooks car park air handling system to understand long term maintenance and replacement requirements.	£20,000
Asset Survey outcomes - Tower Street Multi-Storey Car Park	
To complete any works identified in the asset survey report.	£150,000
ASB Prevention - P&R	
To identify and implement solutions for preventing larger unauthorised vehicles from entering park and ride car parks and deterring anti-social behaviour, such as car meets.	£125,000
Capacity to deliver	Proposed Budget
Project Officer	
To employ a fixed term resource to add to the parking team to enable delivery of these projects. This is the cost of 1 year's provision.	£50,000

13.2 The following major works are subject to separate previous approval:

Works approved separately	Budget
The Dean - New Alresford (c/fwd)	
Officers are working with the developer and the land agent to help bring forward a development at The Dean in New Alresford, including a new public car park. A planning application has been submitted and has been approved. Funding for this via S106 has already been approved.	£600,000

14 OTHER OPTIONS CONSIDERED AND REJECTED

- 14.1 If we do not invest in decarbonisation and air quality initiatives, we will fail to deliver core council priorities in both these areas.
- 14.2 Not investing in Council car parks and their infrastructure may lead to financial loss if car parks are not able to be used or are unattractive to drivers. Losses may also result if accidents occur which generate successful claims against the Council. There is also a risk of reputational damage to the Council, and an adverse impact on the city and market towns' economies, through lack of good quality parking provision which help to underpin these locations in terms of meeting business and visitor needs.

BACKGROUND DOCUMENTS:-

Previous Committee Reports:-

CAB3440 CAR PARKING AND ACCESS - IMPROVEMENT PROGRAMME
UPDATE 24 January 2024

Other Background Documents:-

[Winchester Movement Strategy](#)

[Winchester Parking and Access Strategy](#)

APPENDICES:

Appendix A - Parking item summary

Appendix B – Data checklist

Car park/item	Project	Capital	Revenue	Total
2025/26		£	£	£
Improved air quality and lower carbon	St Catherines resurfacing - phase 2	£100,000		£100,000
	Cycling provision and study		£20,000	£20,000
	Improved car park signage		£35,000	£35,000
	VMS signage	£75,000		£75,000
	Parking and access strategy - market towns		£25,000	£25,000
Modern Payments and enforcement	Pay machine upgrade		£80,000	£80,000
	Upgrade to multi-storey mobile signal	£40,000		£40,000
	Improved customer service (£30,000 c/fwd)		£35,000	£35,000
Accessible and safe	CCTV – Camera review and replacement programme	£100,000		£100,000
	Car park repairs and remarking		£75,000	£75,000
	Re-build of Middle Brook street car park (c/fwd)	£250,000		£250,000
	Review of Brooks car park air handling system (c/fwd)		£20,000	£20,000
	Asset Survey - Tower Street Multi-Storey Car Park	£150,000		£150,000
	ASB Prevention - P&R	£125,000		£125,000
Capacity to deliver	Project Officer		£50,000	£50,000
Total expenditure to be approved:		£840,000	£340,000	£1,180,000
Other works subject to separate approval				
	The Dean - New Alresford (c/fwd)	£600,000		£600,000
Total:		£600,000		£600,000
Total programme expenditure:		£1,440,000	£340,000	£1,780,000

Car park/item	Project	Capital	Revenue	Total
Indicative 2026/27		£	£	£
Improved air quality and lower carbon	Cycling provision and study		£20,000	£20,000
	Improved car park signage		£35,000	£35,000
	Parking and access strategy - market towns		£25,000	£25,000
Modern Payments and enforcement	Pay machine upgrade		£75,000	£75,000
Accessible and safe	Car park repairs and remarking		£75,000	£75,000
	ASB Prevention - P&R	£125,000		£125,000
Capacity to deliver	Project Officer		£50,000	£50,000
Total		£125,000	£280,000	£405,000
Works subject to separate approval				
	The Dean - New Alresford	£465,000		£465,000
Total		£465,000		£465,000
Total indicative expenditure		£590,000	£280,000	£870,000

Car park/item	Project	Capital	Revenue	Total
Indicative 2027/28		£	£	£
Works subject to further approval				
	Chesil Multi-Storey additional works	£500,000		£500,000
Total		£500,000		£500,000
Total indicative expenditure		£500,000		£500,000

Section 1 - Data Checklist

		Yes/No	Please provide details
1	Have there been any complaints data related to the policy or project you are looking to implement?	No	
2	Have all officers who will be responsible for implementing the policy or project been consulted, and given the opportunity to raise concerns about the way the policy or function has or will be implemented?	Yes	
3	Have previous consultations highlighted any concerns about the policy or project from an equality impact perspective?	Yes	Requests for disabled parking and parent and toddler parking spaces. Also comments about providing options in terms of payment method and availability of parking. These are assessed in relation to guidance and other Council Strategies and provision made accordingly.
4	Do you have any concerns regarding the implementation of this policy or project? <i>(i.e. Have you completed a self-assessment and action plan for the implementation of your policy or project?)</i>	No	Careful project planning will be undertaken prior to starting the 2025/26 programme. Works will be planned to minimise impact and disruption to residents, visitors and commuters.
5	Does any accessible data regarding the area which your work will address identify any areas of concern or potential problems which may impact on your policy or project?	No	
6	Do you have any past experience delivering similar policies or projects which may inform the implementation of your scheme from an equality impact point of view?	Yes	Head of Programme and Parking team are experienced in delivering these types of projects.
7	Are there any other issues that you think will be relevant?	No	

Directorate: ELB	Your Service Area: Place	Team: Parking Services	Officer responsible for this assessment: Campbell Williams	Date of assessment: 22/11/24
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	Question	Please provide details
1	What is the name of the policy or project that is being assessed?	Parking and access projects including car park management and Middle Brooks car park conversion to “pay and display”
2	Is this a new or existing policy?	This programme of work supports delivery of existing policies including the Winchester Movement Strategy, Parking and Access Strategy, air quality management area and carbon reduction targets.
3	Briefly describe the aim and purpose of this work.	Parking and access projects as set out above. To convert Middle Brooks car park to “pay and display” thereby improving traffic flow, customer experience and cost saving.
4	What are the associated objectives of this work?	As set out above, to support visitor infrastructure in safe and economical manner and conserve long term assets. This work supports air quality and carbon reduction objectives.
5	Who is intended to benefit from this work and in what way?	Residents and visitors to Winchester
6	What are the outcomes sought from this work?	Project dependent – but include improved customer satisfaction, community safety, reduced cost and climate change.
7	What factors/forces could contribute or detract from the outcomes?	Economic and commercial factors
8	Who are the key individuals and organisations responsible for the implementation of this work?	Staff and contractor/partners of the city council
9	Who implements the policy or project and who or what is responsible for it?	Parking services

		Please select your answer in bold . Please provide detail here.		
10a	Could the policy or project have the potential to affect individuals or communities on the basis of race differently in a negative way?	Y	N	We do not believe so.
10b	What existing evidence (either presumed or otherwise) do you have for this?	Customer feedback and assessment of best practice and guidance.		
11a	Could the policy or project have the potential to affect individuals or communities on the basis of sex differently in a negative way?	Y	N	We do not believe so.
11b	What existing evidence (either presumed or otherwise) do you have for this?	Customer feedback and assessment of best practice and guidance.		
12a	<p>Could the policy or project have the potential to affect individuals or communities on the basis of disability differently in a negative way?</p> <p><i>you may wish to consider:</i></p> <ul style="list-style-type: none"> • <i>Physical access</i> • <i>Format of information</i> • <i>Time of interview or consultation event</i> • <i>Personal assistance</i> • <i>Interpreter</i> • <i>Induction loop system</i> • <i>Independent living equipment</i> • <i>Content of interview)</i> 	Y	N	<p>Changes and improvements to car parks could affect individuals and their access if not designed carefully.</p> <p>Important considerations include the location and availability of disabled and mother and toddler parking provision, the height of payment machines, the type of signing used, lighting and the provision and maintenance of lifts.</p> <p>All of these factors are carefully considered in the design and installation of schemes and equipment in car parks and reflected in the improvements that we are bringing forward.</p> <p>Reference is made of the results of our resident's survey and census data to inform our decisions.</p>
12b	What existing evidence (either presumed or otherwise) do you have for this?	<p>Reference is made of the results of our resident's survey and census data to inform our decisions.</p> <p>We also regularly talk to representatives' groups such as the BID, Chamber of Commerce and local town and parks</p>		

		<p>council to identify issues and solutions to local concerns.</p> <p>We review any complaints received and take appropriate action. Our Civil Enforcement Officers regularly receive direct feedback from customers in our car parks which we consider carefully and reflect in any proposals being brought forward.</p>		
13a	Could the policy or project have the potential to affect individuals or communities on the basis of sexual orientation differently in a negative way?	Y	N	We do not believe so.
13b	What existing evidence (either presumed or otherwise) do you have for this?	Based on best practice and customer feedback.		
14a	Could the policy or project have the potential to affect individuals on the basis of age differently in a negative way?	Y	N	Access could be affected by several issues such as lighting levels, heights of payment machines, provision of disabled parking spaces, steps and or lift provision. The complete removal cash payment machines would also disproportionately affect older people.
14b	What existing evidence (either presumed or otherwise) do you have for this?	Customer feedback and assessment of best practice and guidance.		
15a	Could the policy or project have the potential to affect individuals or communities on the basis of religious belief differently in a negative way?	Y	N	We do not believe so
15b	What existing evidence (either presumed or otherwise) do you have for this?	Customer feedback and assessment of best practice and guidance		
16a	Could this policy or project have the potential to affect individuals on the basis of gender reassignment differently in a negative way?	Y	N	We do not believe so
16b	What existing evidence (either presumed or otherwise) do you have for this?	Customer feedback and assessment of best practice and guidance		

17a	Could this policy or project have the potential to affect individuals on the basis of marriage and civil partnership differently in a negative way?	Y	N	We do not believe so
17b	What existing evidence (either presumed or otherwise) do you have for this?	Customer feedback and assessment of best practice and guidance		
18a	Could this policy or project have the potential to affect individuals on the basis of pregnancy and maternity differently in a negative way?	Y	N	We do not believe so
18b	What existing evidence (either presumed or otherwise) do you have for this?	Customer feedback and assessment of best practice and guidance		

19	Could any negative impacts that you identified in questions 10a to 15b create the potential for the policy to discriminate against certain groups on the basis of protected characteristics?	Y	N										
20	Can this negative impact be justified on the grounds of promoting equality of opportunity for certain groups on the basis of protected characteristics? Please provide your answer opposite against the relevant protected characteristic.	Y	N	<table border="1"> <tr><td>Race:</td></tr> <tr><td>Sex:</td></tr> <tr><td>Disability: details included above</td></tr> <tr><td>Sexual orientation:</td></tr> <tr><td>Age: details included above.</td></tr> <tr><td>Gender reassignment:</td></tr> <tr><td>Pregnancy and maternity:</td></tr> <tr><td>Marriage and civil partnership:</td></tr> <tr><td>Religious belief:</td></tr> </table>	Race:	Sex:	Disability: details included above	Sexual orientation:	Age: details included above.	Gender reassignment:	Pregnancy and maternity:	Marriage and civil partnership:	Religious belief:
Race:													
Sex:													
Disability: details included above													
Sexual orientation:													
Age: details included above.													
Gender reassignment:													
Pregnancy and maternity:													
Marriage and civil partnership:													
Religious belief:													
21	How will you mitigate any potential discrimination that may be brought about by your policy or project that you have identified above?	Through good provision of lighting, signing, ensuring at least one easily accessible cash payment machine per car park, disabled car parking, and good access via lifts etc.											
22	Do any negative impacts that you have identified above impact on your service plan?	Y	N	Yes and addressed through ongoing improvements and adaptations.									

Signed by completing officer	Campbell Williams
Signed by Service Lead or Corporate Head of Service	Campbell Williams

Forward Plan of Key Decisions

1 February 2025 – 30 April 2025

This document sets out key decisions to be taken within the next 28 days, together with any key decision by individual Members of the Cabinet and officers. It also includes potential key decisions beyond that period, though this is not comprehensive and items will be confirmed in the publication of the key decisions document 28 days before a decision is taken.

Key Decisions are those which are financially significant or which have a significant impact. This has been decided, by the Council, to be decisions which involve income or expenditure over £250,000 or which will have a significant effect on people or organisations in two or more wards.

The majority of decisions are taken by Cabinet, together with the individual Cabinet Members, where appropriate. The membership of Cabinet and its meeting dates can be found [via this link](#). Other decisions may be taken by Cabinet Committees, Cabinet Members or Officers in accordance with the Officers' Scheme of Delegation, as agreed by the Council.

Whilst the majority of the Cabinet's business at the meetings listed in this document will be open to the public, there will be occasions when the business to be considered contains confidential, commercially sensitive or personal information. The items of business where this is likely to apply are indicated on the plan.

This is formal notice under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that part of the Cabinet meetings listed in this document may be held in private because the agenda and reports for the meeting will contain exempt information under Part 1 of Schedule 12A to the Local Government Act 1972 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it.

If you have any representations as to why the meeting should be held in private, then please contact the Council via democracy@winchester.gov.uk . [Please follow this link to the Council's Constitution](#) which includes a definition of the **paragraphs** (Access to Information Procedure Rules, Part 4 paragraph 8.4) detailing why a matter may be classed as exempt from publication under the Local Government Acts, and not available to the public.

Anyone who wishes to make representations about any item included in the Plan please contact the Democratic Services Team prior to the meeting to make your request. Copies of documents listed in the Plan for submission to a decision taker are available for inspection on the Council's website. Where the document is a committee report, it will usually be available five days before the meeting. Other documents relevant to the decision may also be submitted to the decision maker and are available on Council's website or via email democracy@winchester.gov.uk.

Please note that the decision dates are indicative and occasionally subject to change.

If you have any queries regarding the operation or content of the Forward Plan please contact David Blakemore (Democratic Services Team Manager) on 01962 848 217.

	Item	Cabinet Member	Key Decision	Wards Affected	Lead Officer	Documents submitted to decision taker	Decision taker (Cabinet, Cabinet Member or Officer)	Date/period decision to be taken	Committee Date (if applicable)	Open/private meeting or document? If private meeting, include relevant exempt paragraph number
Section A Decisions made by Cabinet & Cabinet committees										
1	Housing Strategy 23-28 progress and update	Cabinet Member for Housing	Yes	All Wards	Karen Thorburn	Cabinet report	Cabinet Committee: Housing	Feb-25	3-Feb-25	Open
2	Social Housing Regulation	Cabinet Member for Housing	Yes	All Wards	Gillian Knight	Cabinet report	Cabinet Committee: Housing	Feb-25	3-Feb-25	Open
3	Venta Living Ltd - Business Plan 2025-26	Cabinet Member for Housing	Yes	All Wards	Gillian Knight	Cabinet report	Cabinet Committee: Housing Cabinet	Feb-25 Mar-25	3-Feb-25 13-Mar-25	Part exempt 3
4	Tenants' satisfaction measures reports	Cabinet Member for Housing	Yes	All Wards	Sarah Hobbs	Cabinet report	Cabinet Committee: Housing	Feb-25	3-Feb-25	Open
5	General Fund budget 2025/26	Cabinet Member for Finance and Performance	No	All Wards	Liz Keys	Cabinet report	Cabinet Council	Feb-25 Feb-25	12-Feb-25 27-Feb-25	Open

	Item	Cabinet Member	Key Decision	Wards Affected	Lead Officer	Documents submitted to decision taker	Decision taker (Cabinet, Cabinet Member or Officer)	Date/period decision to be taken	Committee Date (if applicable)	Open/private meeting or document? If private meeting, include relevant exempt paragraph number
6	Housing Revenue Account budget 2025/26	Cabinet Member for Housing	No	All Wards	Liz Keys	Cabinet report	Cabinet Council	Feb-25 Feb-25	12-Feb-25 27-Feb-25	Open
7	Capital investment Strategy 2025 – 2035	Cabinet Member for Finance and Performance	No	All Wards	Liz Keys	Cabinet report	Cabinet Council	Feb-25 Feb-25	12-Feb-25 27-Feb-25	Open
8	Treasury Management Strategy 2025/26	Cabinet Member for Finance and Performance	Yes	All Wards	Liz Keys	Cabinet report	Cabinet Council	Feb-25 Feb-25	12-Feb-25 27-Feb-25	Open
9	Sir John Moore Barracks Concept Masterplan	Cabinet Member for Place & Local Plan	Yes	Wonston & Micheldever	Julie Pinnock	Cabinet report	Cabinet	Feb-25	12-Feb-25	Open
10	Update to Local Development Scheme	Cabinet Member for Place & Local Plan	Yes	All Wards	Adrian Fox	Cabinet report	Cabinet	Feb-25	12-Feb-25	Open

	Item	Cabinet Member	Key Decision	Wards Affected	Lead Officer	Documents submitted to decision taker	Decision taker (Cabinet, Cabinet Member or Officer)	Date/period decision to be taken	Committee Date (if applicable)	Open/private meeting or document? If private meeting, include relevant exempt paragraph number
11	Land transaction (if required)	Cabinet Member for Asset Management	Yes	All Wards	Geoff Coe	Cabinet report	Cabinet	Feb-25	12-Feb-25	Part exempt 3
12	Air Quality Strategy	Cabinet Member for Place & Local Plan	Yes	All Wards	David Ingram	Cabinet report	Cabinet	Mar-25	13-Mar-25	Open
13	Risk Management Policy 2025/26	Cabinet Member for Finance and Performance	Yes	All Wards	Liz Keys	Cabinet report	Cabinet	Mar-25	13-Mar-25	Open
14	Q3 Finance & Performance Monitoring	Cabinet Member for Finance and Performance	Yes	All Wards	Simon Howson	Cabinet report	Cabinet	Mar-25	13-Mar-25	Open
15	Southbrook Cottages	Cabinet Member for Housing	Yes	Wonston & Micheldever	Caroline Egan	Cabinet report	Cabinet	Mar-25	13-Mar-25	Open

	Item	Cabinet Member	Key Decision	Wards Affected	Lead Officer	Documents submitted to decision taker	Decision taker (Cabinet, Cabinet Member or Officer)	Date/period decision to be taken	Committee Date (if applicable)	Open/private meeting or document? If private meeting, include relevant exempt paragraph number
16	Community Infrastructure Levy (CIL) Funding Allocations for 2024 BIDS	Cabinet Member for Place & Local Plan	Yes	All Wards	Steve Lincoln	Cabinet report	Cabinet	Mar-25	13-Mar-25	Open
17	New Homes at Woodman Close, Sparsholt	Cabinet Member for Housing	Yes	Wonston & Micheldever	Caroline Egan	Cabinet report	Cabinet	Mar-25	13-Mar-25	Part exempt 3

Section B

Decisions made by individual Cabinet Members

18	Procurement of Insurance and Risk Services 2025-2030	Cabinet Member for Finance and Performance	Yes	All Wards	Liz Keys	Cabinet member decision report	Cabinet Member for Finance & Performance Decision Day	Feb-25	3-Feb-25	Open
19	Designated Protected Area Status	Cabinet Member for Housing	Yes	Central Meon Valley	Caroline Egan	Cabinet member decision report	Cabinet Member for Housing Decision Day	Feb-25	3-Feb-25	Open

	Item	Cabinet Member	Key Decision	Wards Affected	Lead Officer	Documents submitted to decision taker	Decision taker (Cabinet, Cabinet Member or Officer)	Date/period decision to be taken	Committee Date (if applicable)	Open/private meeting or document? If private meeting, include relevant exempt paragraph number
Section C Decisions made by Officers										
20	Treasury Management - decisions in accordance with the Council's approved strategy and policy	Cabinet Member for Finance and Performance	Yes	All Wards	Designated HCC Finance staff, daily	Designated working papers	Designated HCC Finance staff, daily	Feb-25	Feb-25	Open

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